

# Queuing Modelling on the Performance of Automated Teller Machine (ATM) in Uba Lokoja, Kogi State.

<sup>1</sup>U. M. Sani\*, <sup>2</sup>S.M. Michael, <sup>2</sup>V.O, Olokojo, <sup>3</sup>Ahiaba Mathias

<sup>1,2,3</sup>Department of Statistics, School of Applied Sciences, Kogi State Polytechnic Lokoja. P.M.B. 1101 Lokoja, Kogi State.

\*Corresponding author's

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## ABSTRACT

This paper work investigates the performance of United Bank for Africa (UBA) Automated Teller Machine (ATMs) using M/M/S queue model. The data collected for this work was for a period of five working days (Monday-Friday), 10 hours was considered from (8.00am-5.00pm). The result showed that the average time a customer spent waiting in the system is 1.13 hours which is equivalent to 6.41 minutes and the utilization of factor is 0.28, It was observed that the machines have busy time Of 2.80 hours while the idle time of the machines is 7.20 hours out of the 10 hours considered in each day and the probability of no. customer in the queue is 0.56, though there are four ATM machines in the location but 2 were considered in this paper work. The result indicates that the service delivery by the machine is efficient and fast, and addition of ATM is not required in the location. However, we recommend that adequate maintenance of the machine should be routinely carried out to ensure efficient and good service delivery.

**Key Words:** Arrival rate, Service rate, Queuing system, Reneging, Balking, Jockeying

## INTRODUCTION

The economic sector in Nigeria has witness large reform in recent times, with effort to minimize profit, reduce cost and satisfy customers optimally in most generally and acceptable international standard way. Despite all those efforts one phenomenon remains unavoidable: queue. It is a normal custom to see very long waiting lines of customers to be severed either at the Automated Teller Machine (ATM) or within the banking hall.

Taha (2008) defines queue as simply a waiting line, (while Hiray, 2008) put it in a similar way as a waiting line by to two important elements: the population sources of customer from which they can be draw and the service system.

Automated Teller Machine (ATM) is one of the several electronic banking channels used in the banking industry. According to Isah A. (2019), Automated Teller Machines (ATMs) are among the most important service facilities in the banking industry. Despite being in the technology era; line are experienced within Banks and ATMs in developing nations. ATM are adopted so as to reduce waiting time, to offers considerable ease to both the banks and their customers; as it enables customers to make financial transactions at more convenient times and locations, during and after banking hours.

However, in situations where queue arises in a system, it is appropriate to attempt to minimize the length of the queue rather than to eliminate it completely; complete elimination may be infeasible. Therefore, a systematic study of waiting line would assist the managements of the Banks in making certain decisions in an effort to minimize the time a customer spent in a service facilities.

This paper seeks to illustrate the usefulness of applying queuing theory in a real cases situation.

### **Aim and Objectives:**

The aim of this paper work is to investigate the performance of ATMs queuing system at United Bank for Africa (UBA) Lokoja.

The objectives of this study are:

- i. To determine the Arrival rate =  $\lambda$  and Service rate =  $\mu$
- ii. To determine average system utilization =  $\rho$  and prob. of no. customer in the queue =  $p_0$
- iii. To determine average number of customers in the queue ( $L_q$ ) and in the system ( $L_s$ )
- iv. To determine average waiting time for a customer in the queue ( $W_q$ ) and in system ( $W_s$ )
- v. To determine the probability of number of customers in the system.

## **LITERATURE REVIEWS**

Olaniyi (2004) examined the relationship between arrival rates of customers and bank's service rates in Ile-Ife. The study revealed that there is a positive correlation between arrival rates of customers and bank's service rates. The study concluded that the potential utilization of the banks service facility was 3.18% efficient and idle 68.2% of the time. However, Ashley (2006) asserted that even if service system can provide service at a faster rate than customers' arrival rate, waiting lines can still occur if the arrival and service processes are random.

Christopher Osita Achebe and Desmond (2017) examine a frame for evaluating the performance of automated teller machine in banking industries: A queuing model-cum-TOPSIS approach and it was observed that an empirical study on performance ranking of ATM used by banks was presented in this paper. This was achieved using an integrated queuing-TOPSIS framework. The framework considered ATM utilization, percentage of customers' loss, total cost of service and expected length of customers in a queuing system, as well as the expected waiting time of customers in a queuing system and expected waiting time of customers in a queue as performance indices. The results obtained revealed that Bank A was the highest ranked bank, while Bank D was the least ranked bank. The results obtained showed that two banks had ATM utilization values of above 50%, while the other two banks had ATM utilization values of less than 50%. The average ATM usage in the study area was about 48.02%. Based on these results obtained, banks in the study areas should install one or two ATM at each location to improve on the utilization of ATM, a study using benefits-cost analysis could be considered as a further study.

Suhel A. (2018) worked on queuing theory in selected banks in Bangladesh to find out the normal amount of time a customer needs to spend in a queue at the bank’s ATM and also the actual time needed by the bank administration staff for providing service.

Alex M and Kabamba, (2019) make research on modeling and analysis of queuing systems in banks using commercial banks in Congo. They examined the application of queue theory in the banking system in Democratic Republic of Congo, with particular reference to BCDC (Banque Commercial Congo) Mbuji-Mayi. The queuing characteristics of the bank were analyzed using a Multi-Server Queuing Model. The obvious implication of customers waiting in long and winding queues could result to prolonged discomfort and economic cost to them, however increasing the service rate will require additional number of tellers which implies extra cost to management. Data for this study was collected at BCDC bank for one week through observations and was formulated as multi-server single line queuing model. The data was analyzed using TORA optimization Software as recommended software for operational research. The performance measures of different queuing systems were evaluated and analyzed. The results of the analysis showed using a six-teller system was better than a five in terms of average waiting time.

L.K. Bhavani and G. Jayalalit (2021) work on applying Queuing Theory to Enhance the Service Provided by A Restaurant Annals of R.S.C.B.

## METHODOLOGY

The method of analysis for this study is the multi-server queuing modeling system which follows (M/M/S): ( $\infty$ /FCFS) specification. In the case, the performance measure analysis including, the arrival time, waiting time service time, priority level, average customers and the number of servers available were computed using the appropriate tools

Table 3.1.1: Some of the terms present in the model

Terms	Interpretation
$\lambda$	The mean customer arriving rate per minute
$\mu$	The mean customer service rate per minute
$\rho$	The utilization factors
$L$	Average length of non-empty queue
$L_q$	Average number of customers waiting in the queue
$L_s$	Average number of customers in the system
$W_q$	Average waiting time that a customer spends in the system
$W_s$	Average waiting time that a customer spends in the system
$N$	Number of total customer in the system

## Performance Measure of Single Server Queue Model M/M/1

The single server model is constructed so that queue lengths and waiting line can be predicted. To determine the performance measures, the probability having  $n$  number of customers in the queue system will be find first

The probability of having one customer in the system is give:

$$P_1 = \rho P_0$$

Similarly

$$p_2 = \rho p_1 = \rho^2 p_0$$

$$\vdots p_n = \rho^n p_0$$

It is knowing that the sum of the sum of the probabilities is 1, that is

$$p_0 + p_1 + p_2 + \dots = 1$$

Or

$$p_0 + \rho p_0 + \rho^2 p_0 + \dots = 1$$

Or

$$(1 + \rho + \rho^2 + \dots) p_0 = 1$$

Where  $(1 + \rho + \rho^2 + \dots)$  is an infinite series?

Sum of infinite series can be written as  $\left( \frac{1}{1 - \rho} \right)$

Where  $p_0 = 1 - \rho$  is the probability of no customer in the system.

(a) The Average number of customers in the system (customers in the line plus customer being served)

$$L_s = \sum_{n=0}^{\infty} n p_n = \sum_{n=0}^{\infty} n (1 - \rho) \rho^n, \quad 0 < \rho < 1$$

$$\begin{aligned}
 &= (1-\rho) \sum_{n=0}^{\infty} n\rho^n = \rho(1-\rho) \sum_{n=1}^{\infty} n\rho^{n-1} \\
 &= \rho(1-\rho) \{1+2\rho+3\rho^2+\dots\} \\
 &= (1-\rho) \left\{ \frac{\rho}{(1-\rho)^2} \right\} \text{ (sum of an arithmetic-geometric series)} \\
 &= \frac{\rho}{1-\rho}
 \end{aligned}$$

$$Ls = \frac{\rho}{1-\rho} = \frac{\lambda}{\mu-\lambda} \quad \text{but } \rho = \frac{\lambda}{\mu}$$

(b) Average number of customers waiting in the queue (i.e queue length)

$$\begin{aligned}
 Lq &= \sum_{n=1}^{\infty} (n-1)p_n = \sum_{n=1}^{\infty} np_n - \sum_{n=1}^{\infty} p_n \\
 &= \sum_{n=0}^{\infty} np_n - \left[ \sum_{n=0}^{\infty} p_n - p_0 \right] = Ls - (1 - P_0)
 \end{aligned}$$

$$Lq = \frac{\lambda}{\lambda - \mu} - \frac{\lambda}{\mu} = \frac{\lambda^2}{\mu(\mu - \lambda)}; \quad \text{Recall that } 1 - p_0 = \frac{\lambda}{\mu}$$

(c) Average waiting time for a customer in the queue

$$Wq = \lambda \left( 1 - \frac{\lambda}{\mu} \right) \frac{1}{(\mu - \lambda)^2} = \frac{\lambda}{\mu(\mu - \lambda)} \quad \text{Or } \frac{Lq}{\lambda}$$

(d) Average waiting time for a customer in the system (waiting and service)

$Ws$  = Expected waiting time in the queue + Expected service time

$$Ws = Wq + \frac{1}{\mu} = \frac{\lambda}{\mu(\mu - \lambda)} + \frac{1}{\mu} = \frac{1}{\mu - \lambda} \quad \text{or } \frac{Ls}{\lambda}$$

(e) The variance of the queue length

$$\begin{aligned}
 \text{Var}(n) &= \sum_{n=1}^{\infty} n^2 p_n - \left( \sum_{n=1}^{\infty} n p_n \right)^2 \\
 &= \sum_{n=1}^{\infty} n^2 p_n - (Ls)^2 = \sum_{n=1}^{\infty} n^2 (1-\rho) \rho^n - \left( \frac{\rho}{1-\rho} \right)^2 \\
 \sum_{n=1}^{\infty} n^2 p_n - (Ls)^2 &= \sum_{n=1}^{\infty} n^2 (1-\rho) \rho^n - \left( \frac{\rho}{1-\rho} \right)^2 \\
 &= (1-\rho) \left[ 1 \cdot \rho^2 + 2^2 \cdot \rho^2 + 3^2 \cdot \rho^3 + \dots \right] - \left( \frac{\rho}{1-\rho} \right)^2 \\
 \text{Var}(n) &= \frac{\rho}{(1-\rho)^2} = \frac{\lambda \mu}{(\mu - \lambda)^2}
 \end{aligned}$$

(f) Probability that the queue is non-empty

$$\begin{aligned}
 P(n > 1) &= 1 - p_0 - p_1 \\
 &= 1 - \left( 1 - \frac{\lambda}{\mu} \right) - \left( \frac{1-\lambda}{\mu} \right) \left( \frac{\lambda}{\mu} \right) = \left( \frac{\lambda}{\mu} \right)^2
 \end{aligned}$$

(g) Probability that the number of customers, n in the system exceeds a given number k

$$\begin{aligned}
 P(n \geq k) &= \sum_{n=k}^{\infty} p_n = \sum_{n=k}^{\infty} (1-\rho) \rho^n \\
 &= (1-\rho) \rho^k \sum_{n=k}^{\infty} \rho^{n-k} \\
 &= (1-\rho) \rho^k \left[ 1 + \rho + \rho^2 + \dots \right] = \frac{(1-\rho) \rho^k}{(1-\rho)} = \rho^k \\
 P(n \geq k) &= \left( \frac{\lambda}{\mu} \right)^k \text{ and } P(n > k) = \left( \frac{\lambda}{\mu} \right)^{k+1}
 \end{aligned}$$

(h) Average length of non-empty queue

$$L = \frac{\text{Average length of waiting line}}{\text{Prob}(n > 1)}$$

$$= \frac{Lq}{P(n > 1)} = \frac{\frac{\lambda^2}{\mu}(\mu - \lambda)}{\left(\frac{\lambda}{\mu}\right)^2} = \frac{\mu}{\mu - \lambda}$$

### Assumption of Queuing Model with Single Queue and Multiple servers (M/M/S)

For this kind of model, the following assumptions are made:

- (1) The arrivals follow a Poisson probability distribution at an average rate of  $\lambda$  customers per unit of time.
- (2) There must be only one channel which arrivals enter one at time. i.e. one queue on server
- (3) There is an infinite calling population from which arrivals originate
- (4) Arrival are served of a first come first-served basis
- (5) There is balking and renegeing of customers

### Performance Measures for Multiple Server Queue Model M/M/S

- (1) Utilization of factor (the Average fraction of time servers are busy)

$$\rho = \frac{\lambda}{s\mu}$$

- (2) Average number of customers waiting in the queue

$$Lq = \sum_{n=s}^{\infty} (n-s)p_n = n = \sum_{n=s}^{\infty} (n-s) \frac{\rho^n}{s^{n-s} s!} p_0$$

$$= \frac{\rho^s p_0}{s!} \sum_{n=s}^{\infty} (n-s) \rho^{n-s} = \frac{\rho^s p_0}{s!} \sum_{m=0}^{\infty} m \rho^m$$

$$= \frac{\rho^s}{s!} \cdot \rho p_0 \sum_{n=s}^{\infty} m \rho^{m-1} = \frac{\rho^s}{s!} \cdot \rho p_0 \frac{d}{d\rho} \left[ \sum_{m=1}^{\infty} \rho^m \right]$$

$$\begin{aligned}
 &= \frac{\rho^s}{s!} \cdot \rho p_0 \sum_{n=s}^{\infty} m p^{m-1} = \frac{\rho^s}{s!} \cdot \rho p_0 \frac{d}{d\rho} \left[ \sum_{m=1}^{\infty} \rho^m \right] \\
 &= \frac{\rho^s}{s!} \rho p_0 \frac{1}{(1-\rho)^2} = \left[ \frac{1}{s!} \left( \frac{\lambda}{\mu} \right)^s \frac{\lambda \cdot s\mu}{(s\mu - \lambda)^2} \right] p_0 \\
 Lq &= \left[ \frac{1}{(s-1)!} \left( \frac{\lambda}{\mu} \right)^2 \frac{\lambda\mu}{(s\mu - \lambda)^2} \right] p_0
 \end{aligned}$$

(3) Average number of customers in the system

$$Ls = Lq + \frac{\lambda}{\mu}$$

(4) Average waiting time of a customer in the queue

$$Wq = \left[ \frac{1}{(s-1)!} \left( \frac{\lambda}{\mu} \right)^s \frac{\mu}{(s\mu - \lambda)^2} \right] p_0 = \frac{Lq}{\lambda}$$

(5) Average waiting time that a customer spends in the system

$$Ws = Wq + \frac{1}{\mu} = \frac{Lq}{\lambda} + \frac{1}{\mu}$$

(6) Probability that all server are simultaneously busy (utilization factor)

$$\begin{aligned}
 P(n \geq s) &= \sum_{n=s}^{\infty} p_n = \sum_{n=s}^{\infty} \frac{1}{s! s^{n-s}} \left( \frac{\lambda}{\mu} \right)^n p_0 \\
 &= \frac{1}{s!} \left( \frac{\lambda}{\mu} \right)^s p_0 \sum_{m=0}^{\infty} \left( \frac{\lambda}{\mu} \right)^m = \frac{1}{s!} \left( \frac{\lambda}{\mu} \right)^s \frac{s\mu}{s\mu - \lambda} p_0
 \end{aligned}$$

## RESULT OF ANALYSIS

Table 4.0.1: The summary of the data (Server 1)

DAYS	INTER-ARRIVAL TIME	NUMBER OF CUSTOMERS	SERVICE TIME FOR SEVER 1
MONDAY	289	150	383.81



TUESDAY	386	50	325.23
WEDNESDAY	276	146	323.38
THURSDAY	386	178	301.01
FRIDAY	340	115	356.53

Source: United Bank for Africa Lokoja, Kogi State

Table 4.0.2: The summary of the data (Server 2)

DAYS	INTER-ARRIVAL TIME	NUMBER OF CUSTOMERS	SERVICE TIME FOR SERVER 2
MONDAY	300	199	367.48
TUESDAY	201	18	320.07
WEDNESDAY	326	147	304.95
THURSDAY	200	133	308.28
FRIDAY	252	210	345.00

Source: United Bank for Africa Lokoja, Kogi State

Table 4.0.3: The summary of the data for both server 1 and 2

DAYS	INTER-ARRIVAL TIME	NUMBER OF CUSTOMERS	SERVICE TIME FOR SEVER 1	SERVICE TIME FOR SERVER 2	AVERAGE SERVICE TIME
MONDAY	589	349	383.81	367.48	375.65
TUESDAY	587	320	325.23	320.07	322.65
WEDNESDAY	581	311	323.38	304.95	314.17
THURSDAY	602	293	301.01	308.28	304.65
FRIDAY	592	325	356.53	345.00	350.77

Source: United Bank for Africa Lokoja, Kogi State

Table 4.1: The analysis of the data

DAYS		INTER-ARRIVAL	SERVICE TIME	NUMBER OF CUSTOMER
<b>MONDAY</b>	TOTAL AVERAGE	589 $589 \div 349 = 1.687$	375.65 $375.65 \div 349 = 1.076$	349
<b>TUESDAY</b>	TOTAL AVERAGE	587 $587 \div 320 = 1.834$	322.65 $322.65 \div 320 = 1.008$	320
<b>WEDNESDAY</b>	TOTAL AVERAGE	581 $581 \div 311 = 1.834$	314.17 $314.17 \div 311 = 1.010$	311
<b>THURSDAY</b>	TOTAL	602	304.65	293

	AVERAGE	$602 \div 293 = 2.055$	$304.65 \div 293 = 1.040$	
<b>FRIDAY</b>	TOTAL	592	350.77	325
	AVERAGE	$592 \div 325 = 1.822$	$350.77 \div 325 = 1.079$	
<b>SUM TOTAL</b>		9.266	5.213	
<b>AVERAGE</b>		$9.266 \div 5 = 1.8532$	$5.213 \div 5 = 1.0426$	

$$\text{Mean arrival time} = \frac{\text{sum total inter arrival time}}{\text{number of days}} = \frac{9.266}{5} = 1.8532$$

$$\text{Mean service time} = \frac{\text{sum total of average service time}}{\text{number of days}} = \frac{5.213}{5} = 1.0426$$

$$(1)(a) \text{ Arrival rate } \lambda = \frac{1}{1.8532} = 0.54$$

$$(2) \text{ Service rate } \mu = \frac{1}{1.043} = 0.96$$

(3) Average system utilization

$$\rho = \frac{\lambda}{s\mu}$$

Where,

$$s = 2$$

$$\rho = \frac{0.54}{2 \times 0.96} = 0.28$$

(4) (a) To determine the busy time  $\beta$  = Banking working hours multiply by the utilization factor i.e

$$\beta = \text{Banking working hours} \times \rho = \frac{\lambda}{s\mu}$$

$$\beta = 10 \times (0.28)$$

$$\beta = 2.8 \text{ Hours}$$

(b) To determine the idle time

$\alpha$  = The difference between the banking working hours of the machine and the busy time i.e

$$\alpha = \text{Banking working time of the machine} - \beta$$

$$\alpha = 10 - 2.8 = 7.2 \text{ Hours}$$

(5) Probability of no customer in the queue

$$p_0 = \left\{ \sum_{n=0}^{s-1} \frac{1}{n!} \left( \frac{\lambda}{\mu} \right)^n + \frac{1}{s!} \left( \frac{\lambda}{\mu} \right)^s \left( \frac{s\mu}{s\mu - \lambda} \right) \right\}^{-1}$$

Where

$$s = 2, \lambda = 0.54, \mu = 0.96$$

$$p_0 = \left\{ \sum_{n=0}^1 \frac{1}{n!} \left( \frac{\lambda}{\mu} \right)^n + \frac{1}{s!} \left( \frac{\lambda}{\mu} \right)^s \left( \frac{s\mu}{s\mu - \lambda} \right) \right\}^{-1}$$

$$p_0 = \left\{ \frac{1}{0!} \left( \frac{0.54}{0.96} \right)^0 + \frac{1}{1!} \left( \frac{0.54}{0.96} \right)^1 + \frac{1}{2!} \left( \frac{0.54}{0.96} \right)^2 \left( \frac{2 \times 0.96}{2 \times 0.96 - 0.54} \right) \right\}^{-1}$$

$$p_0 = \left\{ 1 + \frac{0.54}{0.96} + \frac{1}{2} \left( \frac{0.54}{0.96} \right)^2 \left( \frac{1.92}{1.38} \right) \right\}^{-1}$$

$$p_0 = (1 + 0.5625 + 0.5 \times 0.3164 \times 1.3913)^{-1}$$

$$p_0 = (1.7826)^{-1} = 0.5610$$

(6) Average number of customers in the queue ( $L_q$ )

$$L_q = \left[ \frac{1}{(s-1)} \left( \frac{\lambda}{\mu} \right)^2 \frac{\lambda\mu}{(s\mu - \lambda)^2} \right] p_0$$

Where  $s = 2, \lambda = 0.54, \mu = 0.96, p_0 = 0.5610$

$$L_q = \left\{ \frac{1}{2-1} \times \left( \frac{0.54}{0.96} \right)^2 \times \frac{0.54 \times 0.96}{(2 \times 0.96 - 0.54)^2} \right\} 0.5610$$

$$L_q = \left\{ \frac{1}{1} \times 0.3164 \times \frac{0.5184}{1.9044} \right\} 0.5610$$

$$Lq = \frac{0.09202}{1.9044} = 0.0483 \quad \text{Customers per Hour} \quad = 0.0483 \times 60 = 2.898 \quad \text{customers per Minutes}$$

(7) Average number of customers in the system ( $L_s$ )

$$L_s = Lq + \frac{\lambda}{\mu}$$

$$L_s = 0.0483 + \frac{0.54}{0.96}$$

$$L_s = 0.0483 + 0.5625 = 0.6105 \text{ Customers per Hour} = 0.6105 \times 60 = 36.63 \text{ Customers per Minutes}$$

(8) Average waiting time for a customer in the queue ( $W_q$ )

$$W_q = \left[ \frac{1}{(s-1)!} \left( \frac{\lambda}{\mu} \right)^s \frac{\mu}{(s\mu - \lambda)^2} \right] P_0 = \frac{Lq}{\lambda}$$

$$W_q = \frac{0.0483}{0.54} = 0.0894 \text{ Hour} = 0.0894 \times 60 = 5.364 \text{ Minutes}$$

(9) Average waiting time for a customer in the system ( $W_s$ )

$$W_s = W_q + \frac{1}{\mu} = \frac{Lq}{\lambda} + \frac{1}{\mu}$$

$$W_s = 0.0894 + \frac{1}{0.96}$$

$$W_s = 0.0894 + 1.0417 = 1.1311 \text{ Hours} = 5.364 + 1.0417 = 6.4057 \text{ Minutes}$$

(10) Probability of n Customers in the System ( $P_n$ )

$$P_n = \begin{cases} \frac{\rho^n}{n!} P_0; & n \leq s \\ \frac{\rho^n}{c!c^{n-c}} P_0; & n > s \end{cases} \quad \rho = \frac{\lambda}{s\mu}$$

Where  $s = 2$ ,  $n = 0, 1, \dots$

$$n = 0 \prec 2$$

$$P_0 = \frac{\rho^n}{n!} P_0$$

$$P_0 = \frac{(0.28)^0}{0!} \times 0.5610 = 0.5610$$

$$P_1 = \frac{(0.28)^1}{1!} \times 0.5610 = 0.1571$$

∴

$$P_n = \frac{\rho^n}{s!s^{n-s}} P_0, \quad n > s$$

$$P_{10} = \frac{(0.28)^{10}}{2!2^8} = \frac{0.00000}{2 \times 256} = 0.00000000578 \times 0.6765$$

Table 4.1.1: Probability of n Customers in the System and their Cumulative

N	PROBABILITY	CUMULATIVE
0	0.5610	0.5610
1	0.1571	0.7181
2	0.0392	0.7573
3	0.00549	0.76279
4	0.000769	0.763559
5	0.000108	0.763667
6	0.0000151	0.7636821
7	0.00000211	0.76368421
8	0.000000295	0.763684505
9	0.0000000414	0.7636845464
10	0.00000000578	0.76368455218

## CONCLUSION

The performance of United bank for Africa (UBA) Automated Teller Machine ATMs has been investigated using M/M/S. It was observed that the arrival rate ( $\lambda$ ) is 0.54, service rate ( $\mu$ ) is 0.96, the probability of no customer in the queue is 0.56, busy time is 2.80 while the idle time is 7.20 hours out the 10 hours studied, The average time a customer spent in the system is 1.13 hours which is equivalent to 6.41 minutes and Utilization of factor is 0.28, this indicate that the service delivery by the machine is efficient and fast. The result of this research can contribute to the betterment of United bank for Africa (UBA) Automated Teller Machine ATMs in terms of its way of dealing with customers.

Based on the analysis, the result obtained from this research indicate that addition of ATM is not necessary in the location, though there are 4 ATM machines in the location but 2 where considered in this research

work, however we recommend that adequate maintenance of the machine should be routinely carried out to ensure the effective and efficient service delivery by the machines.

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