

Operationalising Ethical AI: A Governance Framework for Generative AI Adoption in Sub-Saharan African SMEs

Sigale Dadirai Mweha

Student: Special Honours Degree in Procurement & Supply Chain Management Lupane State University, Zimbabwe

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ABSTRACT

The rapid advancement of generative artificial intelligence presents unprecedented opportunities for small and medium enterprises in Sub-Saharan Africa, yet significant ethical and governance challenges persist. This study examines the current landscape of AI adoption among SMEs in the region and proposes a comprehensive governance framework for ethical generative AI implementation. Through systematic analysis of existing literature and policy documents from African contexts, this research identifies key barriers including inadequate digital infrastructure, limited financial resources, skills gaps, and absence of contextually appropriate regulatory frameworks. The study reveals that while African countries like Mauritius, Egypt, and Rwanda have developed national AI strategies, specific governance mechanisms for SME generative AI adoption remain underdeveloped. The proposed Ethical AI Governance Framework incorporates four interconnected pillars: Infrastructure and Capacity Building, Ethical Standards and Accountability, Stakeholder Engagement and Benefit-sharing, and Regional Cooperation and Policy Harmonisation. Each pillar addresses specific challenges while promoting inclusive, transparent, and culturally sensitive AI deployment. The framework emphasises community-centred approaches that respect indigenous knowledge systems and prioritise local capacity development. Key findings indicate that successful generative AI adoption in Sub-Saharan African SMEs requires coordinated efforts across technological, regulatory, and socio-cultural dimensions. The research demonstrates that ethical AI governance frameworks must balance innovation enablement with risk mitigation, ensuring that AI technologies serve local developmental priorities rather than perpetuating existing inequalities. Implementation strategies include establishing AI ethics committees, developing SME-specific compliance guidelines, creating public-private partnerships, and fostering regional knowledge sharing platforms. This framework provides actionable guidance for policymakers, SME leaders, and international development partners seeking to promote responsible AI adoption across Sub-Saharan Africa.

Keywords: Ethical AI, Generative AI, Governance Framework, Sub-Saharan Africa, SMEs, Digital Transformation, AI Ethics

INTRODUCTION

Generative artificial intelligence represents a transformative technological paradigm that has captured global attention for its potential to revolutionise business operations, enhance productivity, and drive economic growth (Gikunda, 2024). In Sub-Saharan Africa, small and medium enterprises constitute the economic backbone, contributing significantly to employment creation and GDP growth across the continent (O'Neill et al., 2024). These enterprises face unique challenges in adopting advanced technologies, including limited access to capital, inadequate digital infrastructure, and skills shortages (Mutswiri & Hapanyengwi, 2025).

The emergence of generative AI tools presents both exceptional opportunities and complex ethical challenges for African SMEs. Current research indicates that while generative AI can democratise access to sophisticated analytical capabilities, concerns regarding data privacy, algorithmic bias, and cultural appropriateness persist (Ayeni et al., 2024).

The absence of comprehensive governance frameworks specifically tailored to Sub-Saharan African contexts creates risks of inequitable AI deployment that may exacerbate existing digital divides. This research addresses the critical need for contextually appropriate ethical AI governance frameworks that can guide responsible generative AI adoption among SMEs while promoting inclusive economic development across the region.

Research Questions

This study addresses four primary research questions:

1. What are the current barriers to ethical generative AI adoption among Sub-Saharan African SMEs?
2. How can governance frameworks address ethical considerations while promoting innovation?
3. What implementation strategies can ensure inclusive and culturally sensitive AI deployment?
4. How can regional cooperation enhance responsible AI governance across Sub-Saharan Africa?

LITERATURE REVIEW

Current State of AI Adoption in Sub-Saharan Africa

Recent research by Gikunda (2024) demonstrates that African countries are increasingly recognising the strategic importance of artificial intelligence for economic development and social transformation. The study reveals that countries such as Mauritius, Egypt, and Rwanda have developed comprehensive national AI strategies aimed at leveraging technology for developmental goals.

Mauritius emerged as a pioneer by publishing the first African AI strategy in 2018, focusing on manufacturing, healthcare, fintech, and agriculture sectors (Gikunda, 2024). Similarly, Egypt's National AI Strategy emphasizes government efficiency enhancement and private sector AI adoption, while Rwanda's policy framework positions the country as a leading African Innovation Hub.

O'Neill et al. (2024) observe that generative AI adoption in Sub-Saharan Africa presents unique demographic advantages, with nearly one billion people under age 35 representing significant potential for technological leapfrogging. Their research indicates that approximately 10-12 million young Africans enter the labour market annually, yet only 3 million formal sector jobs become available.

This demographic reality creates both opportunities and challenges for AI-driven economic transformation. The authors emphasise that generative AI's accessibility through natural language interfaces could democratise technology access for mobile-first populations across the continent.

SME-Specific Challenges in AI Adoption

Mutswiri and Hapanyengwi (2025) conducted a systematic review identifying multidimensional barriers to AI implementation in emerging economies, with particular focus on Zimbabwe as a representative case. Their analysis reveals that technological infrastructure limitations, human capital gaps, financial constraints, and regulatory uncertainties constitute primary obstacles for SME AI adoption. The study stresses that 85% of Zimbabwean banking executives report inadequate infrastructure support for transformative AI applications, citing poor internet speeds, system instability, and obsolete legacy platforms.

Financial barriers emerge as particularly significant constraints for African SMEs seeking to adopt generative AI technologies. O'Neill et al. (2024) note that while free versions of generative AI tools exist, SMEs remain hesitant to use them for sensitive business purposes due to unclear data usage policies and potential inclusion in future model training datasets. This hesitancy reflects broader concerns about data sovereignty and intellectual property protection that require governance framework attention.

Ayeni et al. (2024) extend the understanding of SME challenges by examining generative AI adoption through the UTAUT (Unified Theory of Acceptance and Use of Technology) model in Sub-Saharan African contexts. Their research demonstrates that performance expectancy, effort expectancy, and social influence significantly impact SME willingness to adopt generative AI tools. The study reveals that SMEs with higher digital literacy levels show greater receptivity to AI adoption, while infrastructure limitations and cost concerns remain primary deterrents.

Ethical Considerations and Governance Gaps

Shittu et al. (2024) provide comprehensive analysis of ethical guidelines necessary for responsible AI development in developing countries, emphasising fairness, transparency, accountability, and inclusivity as foundational principles. Their research highlights that ethical AI governance must address potential algorithmic biases, ensure transparent decision-making processes, and establish clear accountability mechanisms for AI system outcomes. The authors argue that inclusivity requires designing AI systems that consider diverse cultural perspectives while avoiding reinforcement of existing societal biases.

Aderibigbe et al. (2023) examine the digital divide implications for AI adoption in developing countries, noting that uneven access to digital infrastructure could exacerbate existing inequalities. Their study underscores that ethical AI governance must prioritise inclusive access while building local capacity for responsible AI development and deployment. The research demonstrates that without appropriate governance frameworks, AI adoption risks creating new forms of technological colonialism that benefit external actors rather than local communities.

Folorunso et al. (2024) propose a comprehensive policy framework for AI usage in developing countries, highlighting the need for capacity building, ethical governance, and economic incentives. Their framework addresses infrastructure development, human capital enhancement, regulatory clarity, and stakeholder engagement as interconnected components of responsible AI governance. The authors argue that successful AI governance requires coordination across technological, policy, and socio-cultural dimensions to ensure equitable benefits distribution.

Data Governance and Privacy Considerations

Data governance emerges as a critical component of ethical AI frameworks in African contexts. Gikunda (2024) examines emerging trends toward data localisation across African countries, noting that Kenya's Data Protection Act requires local storage of personal data copies, while South Africa's Draft Data and Cloud Policy mandates domestic data storage for all generated information. These developments reflect growing recognition of data as a strategic resource requiring sovereign control and ethical stewardship.

The research reveals tensions between data localisation policies aimed at promoting local economic benefits and concerns about potential surveillance enablement or innovation constraints. Gikunda (2024) notes that critics argue excessive data localisation could legitimise mass government surveillance while running counter to best practices accentuating data stewardship rather than ownership models.

Regional Cooperation and International Frameworks

SmartAfrica's Blueprint on AI for Africa represents significant progress in regional AI governance coordination. Gikunda (2024) describes this initiative as identifying five pillars for successful African AI strategies: human capital development, laboratory-to-market solution transitions, essential infrastructure development, ecosystem networking expansion, and regulatory frameworks addressing emerging challenges at national and sectoral levels.

This regional approach shows the importance of collaborative governance mechanisms that can address transnational AI adoption challenges while respecting national sovereignty.

International development assistance plays crucial roles in shaping African AI governance frameworks.

The Africa-EU Global Gateway investment scheme exemplifies collaborative approaches to supporting inclusive digital infrastructure and sustainable local AI governance expertise development (Gikunda, 2024). Such partnerships demonstrate the potential for international cooperation to support responsible AI adoption while preserving African agency in governance framework design and implementation.

METHODOLOGY

This research employs a comprehensive desk review methodology incorporating systematic analysis of recent academic literature, policy documents, and organisational publications from Zimbabwean and international repositories. The approach follows established systematic review protocols emphasising rigorous search strategies, defined inclusion criteria, and thematic synthesis procedures (Mutswiri & Hapanyengwi, 2025).

The search strategy utilised Boolean keyword combinations across specialised academic databases including IEEE Xplore, ScienceDirect, SpringerLink, Google Scholar, and institutional repositories. Primary search terms included "ethical AI," "generative AI," "governance frameworks," "Sub-Saharan Africa," and "SMEs" with temporal restrictions focusing on publications from 2020-2024 to ensure currency and relevance. Secondary searches incorporated sector-specific terms including "digital transformation," "AI ethics," and "developing countries" to capture broader contextual literature.

Inclusion criteria focused on peer-reviewed academic publications, policy documents from African governments and international organisations, and institutional reports addressing AI governance in developing country contexts. Sources were evaluated using the Population-Intervention-Outcome (PIO) framework to ensure relevance to Sub-Saharan African SME contexts, ethical AI considerations, and governance framework development. Exclusion criteria eliminated purely technical AI system descriptions lacking governance or ethical analysis, market research reports without academic rigor, and publications predating 2020.

Data extraction employed structured analysis matrices capturing source characteristics, methodological approaches, key findings, and policy recommendations. Thematic synthesis utilised inductive coding procedures to identify recurring patterns across technological, regulatory, ethical, and socio-cultural dimensions of AI governance.

The analysis framework incorporated theoretical perspectives from technology adoption models, institutional theory, and development studies to ensure comprehensive understanding of governance framework requirements. Quality assurance procedures included cross-referencing findings across multiple sources, verifying citation accuracy, and ensuring alignment with established academic standards for policy research publications.

RESULTS

Current Barriers to Ethical AI Adoption in Sub-Saharan African SMEs

Analysis of recent literature reveals five primary barrier categories constraining ethical generative AI adoption among Sub-Saharan African SMEs. Table 1 summarises these barriers with their specific manifestations and regional impact assessments.

Table 1: Primary Barriers to Ethical AI Adoption in Sub-Saharan African SMEs

Barrier Category	Specific Manifestations	Impact Level	Affected Sectors
Infrastructure Limitations	Inadequate internet connectivity, unreliable electricity supply, limited cloud computing access	High	All Sectors particularly rural SMEs

Financial Constraints	High upfront costs, limited access to patient capital, unclear ROI calculations	High	Manufacturing, Services, Agriculture
Skill Gaps	Limited AI literacy, lack of technical expertise, insufficient change management capabilities	Medium High	Healthcare, Education, Finance
Regulatory Uncertainty	Absence of AI-specific policies, unclear data protection requirements, limited compliance guidance	Medium	Finance, Healthcare, Telecommunications
Cultural Misalignment	Language limitations, contextual irrelevance, lack of indigenous knowledge integration	Medium	Education, Agriculture, Creative Industries

Infrastructure limitations emerge as the most significant constraint, with 85% of surveyed organisations reporting inadequate technological foundations for AI implementation (Mutswiri & Hapanyengwi, 2025). Rural SMEs face particularly acute challenges, with limited broadband access and frequent power outages hindering consistent AI tool utilisation. Financial constraints compound these challenges, as SMEs struggle with high upfront costs while lacking access to patient capital necessary for long-term AI investment strategies.

Existing Governance Framework Analysis

Examination of current AI governance initiatives across Sub-Saharan Africa reveals significant policy development momentum yet persistent gaps in SME-specific provisions. Figure 1 illustrates the governance framework landscape across key African countries.

Figure 1: Current state of AI governance frameworks across Sub-Saharan Africa showing national strategies, regional initiatives, and identified gaps in SME-specific provisions

<p>African AI Governance Framework Landscape</p> <p>National Level Frameworks:</p> <ul style="list-style-type: none"> •Mauritius AI Strategy (2018): Manufacturing, healthcare, fintech focus •Egypt National AI Strategy (2021): Government efficiency emphasis •Rwanda AI Policy: Innovation hub positioning <p>Regional Initiatives:</p> <ul style="list-style-type: none"> •SmartAfrica Blueprint on AI for Africa •African Union Data Policy Framework •African Continental Free Trade Area E-Commerce Protocol <p>SME-Specific Gaps:</p> <ul style="list-style-type: none"> •Limited small business compliance guidance •Insufficient building capacity provisions •Lack of sector specific implementation frameworks
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While national strategies demonstrate commitment to AI development, analysis reveals insufficient attention to SME-specific requirements and ethical considerations. Existing frameworks primarily focus on large-scale

industrial applications and government digitalisation rather than addressing the unique needs of small and medium enterprises operating in diverse cultural and economic contexts.

Proposed Ethical AI Governance Framework

Based on comprehensive literature analysis and identified gaps, this research proposes a four-pillar Ethical AI Governance Framework specifically designed for Sub-Saharan African SME contexts. Table 2 outlines the framework structure with corresponding implementation mechanisms.

Table 2: Ethical AI Governance Framework for Sub-Saharan African SMEs Framework Implementation Strategy

Framework Pillar	Core Components	Implementation Mechanisms	Success Metrics
Infrastructure & Capacity Building	Digital infrastructure development, skills training programs, technology access facilitation	Public-private partnerships, regional cooperation initiatives, mobile-first solutions	Internet penetration rates, AI literacy levels, SME technology adoption rates
Ethical Standards & Accountability	Ethical guidelines development, accountability mechanisms, bias mitigation protocols	AI ethics committees, compliance frameworks, audit procedures	Ethical compliance rates, bias incident reduction, stakeholder satisfaction
Stakeholder Engagement & Benefit-sharing	Community participation, indigenous knowledge integration, equitable benefit distribution	Participatory governance models, traditional knowledge protocols, benefit-sharing agreements	Community engagement levels, knowledge preservation rates, benefit distribution equity
Regional Cooperation & Policy Harmonisation	Cross-border coordination, policy alignment, knowledge sharing platforms	Regional governance bodies, harmonised standards, collaborative research initiatives	Policy alignment scores, knowledge transfer rates, regional cooperation indicators

The visualisation in Figure 2 illustrates how the four interconnected pillars work together to operationalize ethical AI adoption in Sub-Saharan African SMEs:

Pillar 1: Infrastructure & Capacity Building

- Focuses on foundational digital development and skills enhancement
- Implements through public-private partnerships and mobile-first approaches
- Measures success via internet penetration and AI literacy rates

Pillar 2: Ethical Standards & Accountability

- Establishes ethical guidelines and bias mitigation protocols
- Enforced through AI ethics committees and audit procedures
- Tracks ethical compliance and bias incident reduction

Pillar 3: Stakeholder Engagement & Benefit-sharing

- Prioritizes community participation and indigenous knowledge
- Operates via participatory governance and benefit-sharing agreements
- Evaluates community engagement and equitable benefit distribution

Pillar 4: Regional Cooperation & Policy Harmonisation

- Enables cross-border coordination and knowledge sharing
- Facilitated by regional governance bodies and harmonized standards
- Monitors policy alignment and regional cooperation indicators

This framework emphasises the contextual needs of Sub-Saharan Africa, balancing technological advancement with ethical considerations, community values, and regional collaboration which are essential for sustainable generative AI adoption in SMEs.

Figure 2: Ethical AI Governance Framework for Sub-Saharan African SMEs



Framework Implementation Strategy

The proposed governance framework requires phased implementation addressing immediate priorities while building long-term institutional capabilities. Figure 2 presents the implementation roadmap with specific timelines and milestone indicators.

Figure 3: Three-phase implementation roadmap for the Ethical AI Governance Framework showing timeline, key activities, and milestone achievements.

Phased Implementation Roadmap

Phase 1 (Years 1-2): Foundation Building:

- Establish AI ethics committees at national and regional levels
- Develop SME-specific ethical AI guidelines

- Launch infrastructure development initiatives
- Create capacity building programs

Phase 2 (Years 3-4): Framework Operationalisation:

- Implement compliance monitoring systems
- Deploy stakeholder engagement platforms
- Establish benefit-sharing mechanisms
- Launch regional cooperation initiatives

Phase 3 (Years 5+): Continuous Improvement:

- Conduct framework effectiveness evaluations
- Refine policies based on implementation experience
- Expand successful practices across regions
- Develop advanced governance capabilities

Stakeholder Roles and Responsibilities

Successful framework implementation requires clear delineation of stakeholder roles and collaborative mechanisms. Table 3 identifies key stakeholder groups with their specific responsibilities and engagement modalities.

Table 3: Stakeholder Roles in Ethical AI Governance Framework Implementation

Stakeholder Group	Primary Responsibilities	Engagement Mechanisms	Success Indicators
Government Agencies	Policy development, regulatory oversight, infrastructure investment	Multi-stakeholder consultations, policy dialogues, regulatory sandboxes	Policy adoption rates, regulatory clarity index, infrastructure coverage
SME Associations	Member advocacy, capacity building, best practice sharing	Training programs, peer learning networks, advocacy campaigns	Member participation rates, skill development metrics, advocacy effectiveness
Technology Providers	Ethical AI tool development, technical support, knowledge transfer	Partnership agreements, technical assistance programs, innovation hubs	Tool accessibility metrics, support quality ratings, innovation outputs
Civil Society Organizations	Rights protection, community engagement, accountability monitoring	Community consultations, advocacy initiatives, monitoring reports	Community representation levels, rights protection effectiveness, monitoring coverage

Academic Institutions	Research, education, capacity building, framework evaluation	Research partnerships, educational programs, evaluation studies	Research output quality, graduation rates, evaluation impact
International Partners	Funding, technical assistance, knowledge sharing, capacity support	Development partnerships, funding mechanisms, knowledge platforms	Funding mobilization, technical transfer effectiveness, partnership sustainability

Risk Assessment and Mitigation Strategies

Implementation of the proposed governance framework faces several potential risks requiring proactive mitigation strategies. Analysis identifies technological, institutional, financial, and socio-cultural risk categories with corresponding mitigation approaches designed to ensure framework resilience and adaptability to evolving AI governance challenges in Sub-Saharan African contexts.

DISCUSSION

Framework Alignment with Regional Development Priorities

The proposed Ethical AI Governance Framework demonstrates strong alignment with established regional development priorities and international frameworks. The African Union's Agenda 2063 emphasises technological innovation and digital transformation as critical enablers of continental integration and sustainable development (Gikunda, 2024). This governance framework directly supports these objectives by providing structured approaches to responsible AI adoption that can accelerate economic growth while preserving cultural values and promoting social inclusion.

The framework's importance on infrastructure and capacity building aligns with the SmartAfrica Blueprint's identification of human capital development and essential infrastructure as foundational pillars for successful AI strategies (Gikunda, 2024). By prioritising mobile-first solutions and leveraging existing telecommunications infrastructure, the framework acknowledges African technological realities while creating pathways for progressive advancement toward more sophisticated AI capabilities.

Regional cooperation mechanisms embedded within the framework respond to calls from organisations like the African Development Bank for enhanced collaboration in digital transformation initiatives. The framework's policy harmonisation component supports the African Continental Free Trade Area's digital integration objectives while respecting national sovereignty in AI governance approach determination (Folorunso et al., 2024).

Addressing SME-Specific Challenges Through Ethical Governance

The framework's design specifically addresses the unique challenges facing Sub-Saharan African SMEs in generative AI adoption. Financial constraints, identified as primary barriers by Mutswiri and Hapanyengwi (2025), are addressed through the framework's emphasis on accessible, low-cost AI solutions and public-private partnership mechanisms that can reduce individual SME investment requirements.

Skills gaps, affecting over 80% of organisations according to recent surveys, receive attention through the framework's comprehensive capacity building component (Mutswiri & Hapanyengwi, 2025). The framework highlights practical, applied AI skills development rather than purely technical training, recognising that SMEs require operational AI competencies rather than advanced technical expertise. This approach aligns with O'Neill et al.'s (2024) observations that generative AI's natural language interfaces can democratise access for users without extensive technical backgrounds.

Cultural misalignment challenges, particularly relevant in diverse African contexts, are addressed through the framework's stakeholder engagement pillar. By incorporating indigenous knowledge systems and ensuring

community participation in AI system design and deployment, the framework promotes cultural sensitivity while avoiding the technological colonialism risks identified by Aderibigbe et al. (2023).

Ethical Considerations and Human Rights Protection

The framework's ethical standards pillar directly responds to concerns raised by Shittu et al. (2024) regarding the need for comprehensive ethical guidelines in developing country AI adoption. The emphasis on fairness, transparency, accountability, and inclusivity reflects international best practices while incorporating African philosophical traditions emphasising community welfare and collective responsibility.

Algorithmic bias mitigation receives particular attention given the documented underrepresentation of African contexts in generative AI training data (O'Neill et al., 2024). The framework's audit procedures and accountability mechanisms provide structured approaches to identifying and addressing bias while promoting the development of more representative AI systems that better serve African SME needs.

Data sovereignty concerns, increasingly prominent in African policy discussions, are addressed through the framework's data governance components. By balancing data localisation requirements with innovation enablement, the framework seeks to protect African data assets while avoiding the excessive regulation risks that could stifle SME AI adoption (Gikunda, 2024).

Innovation Enablement and Economic Development Impact

The framework's design prioritises innovation enablement alongside ethical governance, recognizing that overly restrictive regulations could limit SME access to transformative AI capabilities. The regulatory sandbox mechanisms provide safe spaces for SMEs to experiment with AI applications while maintaining ethical oversight and risk management.

Economic development impacts are embedded throughout the framework's design, with particular emphasis on job creation and productivity enhancement. Rather than viewing AI as primarily labour-displacing, the framework promotes AI augmentation approaches that enhance human capabilities while creating new economic opportunities (O'Neill et al., 2024).

The framework's benefit-sharing mechanisms address concerns about inequitable AI adoption that could exacerbate existing economic disparities. By ensuring that communities whose data contribute to AI system development receive tangible benefits, the framework promotes more equitable AI economic models that distribute value creation across stakeholder groups.

Implementation Feasibility and Resource Requirements

Implementation feasibility analysis reveals both opportunities and challenges in deploying the proposed governance framework across diverse Sub-Saharan African contexts. The framework's phased approach acknowledges resource constraints while building implementation momentum through early success demonstration.

Financial resource requirements for framework implementation are significant but manageable through strategic international partnership development and innovative funding mechanisms. The Africa-EU Global Gateway and similar initiatives provide precedents for large-scale digital infrastructure investment that can support framework implementation (Gikunda, 2024).

Institutional capacity requirements present greater challenges, particularly in countries with limited AI governance experience. The framework's emphasis on regional cooperation and knowledge sharing can help distribute capacity building costs while leveraging existing expertise from more advanced AI governance contexts.

Monitoring, Evaluation, and Adaptive Management

The framework incorporates comprehensive monitoring and evaluation mechanisms designed to ensure implementation effectiveness while enabling adaptive management in response to evolving AI technologies and governance challenges. Success metrics span quantitative indicators such as internet penetration rates and SME adoption levels, as well as qualitative measures including stakeholder satisfaction and cultural appropriateness assessments.

Regular framework evaluation processes enable continuous improvement and adaptation to changing technological and policy landscapes. This adaptive approach is essential given the rapid pace of AI development and the evolving nature of governance challenges in emerging technology contexts.

The framework's evaluation mechanisms also support knowledge generation and sharing across Sub-Saharan African contexts, contributing to broader understanding of effective AI governance approaches in developing country settings.

Limitations and Areas for Further Research

Several limitations constrain the current research and proposed framework. The desk review methodology, while comprehensive, lacks primary data collection from SME operators and community stakeholders who would be directly affected by framework implementation. Future research should incorporate extensive stakeholder consultation and pilot implementation studies to refine framework components and implementation strategies.

The framework's broad regional scope may obscure important country-specific variations in governance needs and implementation contexts. While regional cooperation is beneficial, future research should examine how framework principles can be adapted to specific national contexts while maintaining overall coherence and interoperability.

Technological evolution presents ongoing challenges for governance framework design. As generative AI capabilities advance and new AI technologies emerge, governance frameworks must evolve accordingly. Future research should examine framework adaptability mechanisms and develop approaches for incorporating emerging technologies within existing governance structures.

RECOMMENDATIONS

Implementation of ethical AI governance for Sub-Saharan African SMEs requires coordinated action across multiple stakeholder groups. Governments should establish national AI ethics committees with SME representation and develop sector-specific compliance guidelines that balance innovation enablement with risk mitigation.

Regional organisations should prioritise policy harmonisation initiatives and create knowledge sharing platforms that facilitate best practice dissemination. SME associations should integrate AI literacy into member training programs while advocating for supportive regulatory environments. Technology providers should prioritise culturally appropriate AI tool development and provide accessible technical support services.

International development partners should align funding mechanisms with framework implementation priorities and support long-term capacity building initiatives. Academic institutions should conduct ongoing research into framework effectiveness while developing AI governance curricula that address African contexts. Civil society organisations should strengthen community engagement mechanisms and monitor implementation impacts on marginalised populations. Success requires sustained commitment to collaborative governance approaches that prioritise ethical considerations while promoting inclusive economic development through responsible AI adoption.

CONCLUSION

This research demonstrates that operationalising ethical AI governance for generative AI adoption among Sub-Saharan African SMEs requires comprehensive frameworks addressing technological, regulatory, and socio-cultural dimensions. The proposed four-pillar governance framework provides actionable guidance for promoting responsible AI adoption while addressing region-specific challenges and opportunities.

Key findings emphasise that successful AI governance must balance innovation enablement with ethical oversight, ensuring that AI technologies serve local developmental priorities rather than perpetuating existing inequalities. The framework's emphasis on stakeholder engagement, cultural sensitivity, and benefit-sharing reflects African values while incorporating international best practices.

Implementation success depends on sustained collaboration across government, private sector, civil society, and international partner stakeholder groups. Future research should examine framework adaptation to specific national contexts and evaluate implementation effectiveness through pilot studies. By prioritising ethical considerations alongside innovation promotion, Sub-Saharan Africa can harness generative AI's transformative potential while preserving cultural values and promoting inclusive economic development that benefits all stakeholders across the continent's diverse communities.

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